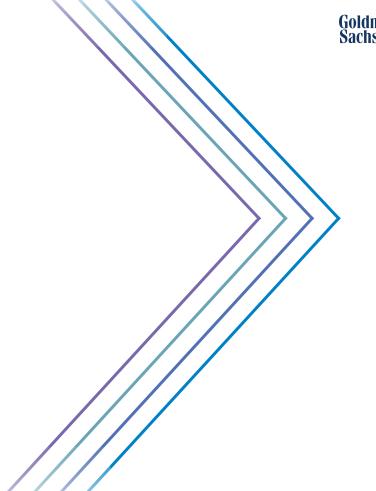
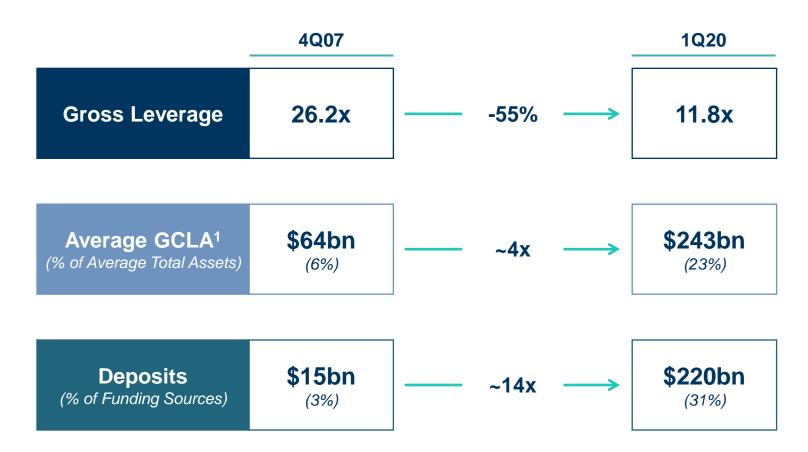


# **Fixed Income Investor Presentation**

**Stephen Scherr, Chief Financial Officer Beth Hammack, Global Treasurer** 



## **Strong Financial Position**



-1

## **Clear Strategic Direction**

Grow and Strengthen Existing Businesses

Diversify Our Products and Services

Operate More Efficiently

### **Driving Credit Positives**

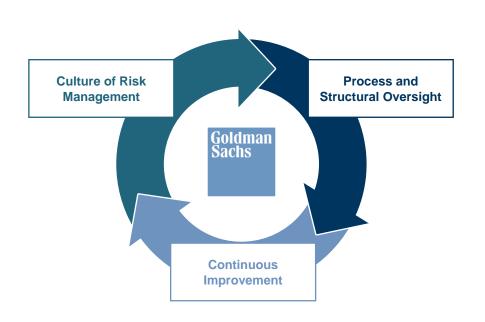
More stable, durable revenues and earnings

Increased diversification

Enhanced franchise strength

Improved capital efficiency and enhanced funding profile

## **Strong Risk Management Oversight**



#### **Culture of Risk Management**

- Oisciplined risk-reward approach
- Deep bench of risk managers
- Consensus-driven decision making

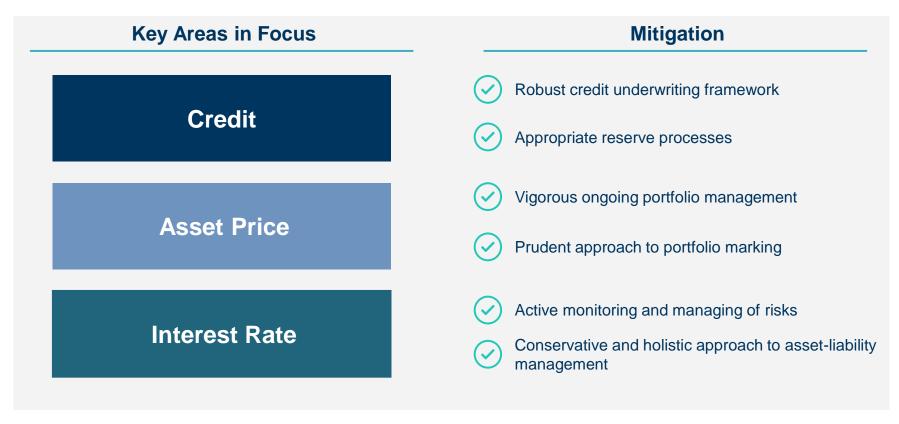
#### **Process and Structural Oversight**

- Independent controls and governance
- Comprehensive stress testing
- Mark-to-market discipline

#### **Continuous Improvement**

- Cycle preparedness
- Reputational risk and compliance
- Cyber risk

## **Key Risks in Current Environment**

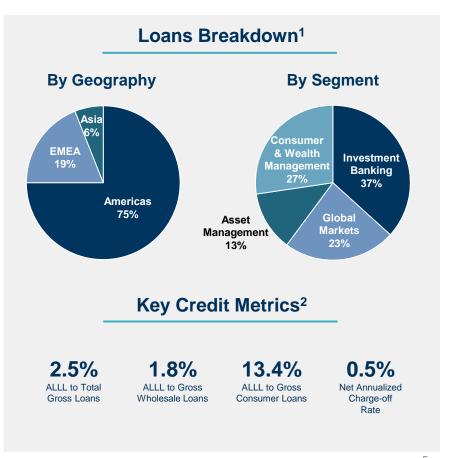


### Credit Risk: Overview of Loan Portfolio

#### **Portfolio Overview**

Loan Type	Size (\$bn)	% of Total	% Secured
Corporate	\$69	53%	69%
Wealth Management	\$29	23%	99%
Real Estate	\$21	17%	100%
Commercial	\$17	13%	100%
Residential	\$4	4%	100%
Consumer	\$7	5%	_
Installment	\$5	4%	_
Credit Cards	\$2	1%	_
Other	\$6	4%	88%
Allowance for loan losses	(\$2.9)	(2%)	_
Total Loans	\$128	100%	78%
Lending Commitments	\$152		
Allowance for Credit Losses	\$3.2		

78% of Total Loans Secured

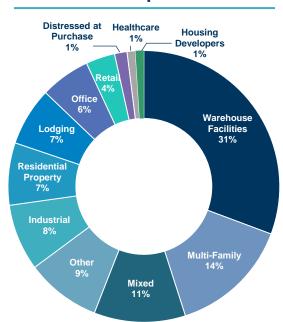


# **Credit Risk: Corporate Lending**

	Funded			Commitments <sup>1</sup>	
Sector	Exposure (\$bn)	% of Total	% Secured	Exposure (\$bn)	% of Total
Consumer, Retail and Healthcare	\$12	17%	71%	\$28	25%
Diversified Industrials	\$15	22%	66%	\$21	18%
Financial Institutions	\$6	9%	75%	\$7	6%
Funds	\$4	6%	91%	\$3	3%
Natural Resources & Utilities	\$8	11%	66%	\$22	19%
Real Estate	\$6	8%	46%	\$4	4%
Technology, Media & Telecommunications	\$12	18%	73%	\$24	21%
Other (including SPVs)	\$6	9%	74%	\$4	4%
Total	\$69	100%	69%	\$113 <sup>2</sup>	100%
Selected Industries Included Above					
Oil and Gas	\$4	6%	61%	\$8	7%
Gaming & Lodging (incl. hotel owners & operators)	\$1	1%	69%	\$2	2%
Airlines	\$2	3%	84%	\$1	1%

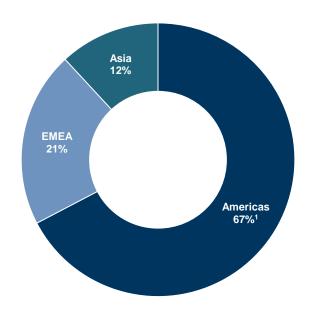
## **Credit Risk: CRE Loan Exposure**

#### **CRE Exposure**



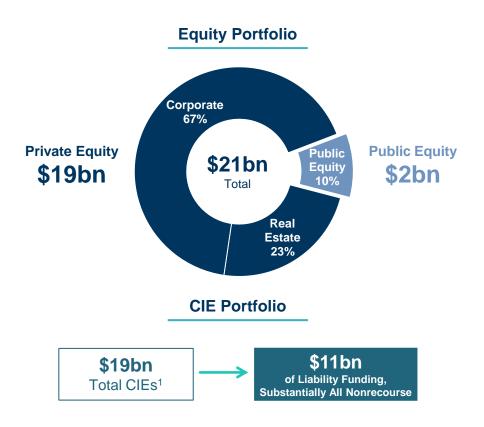
\$20bn of CRE exposure, of which \$17bn is funded

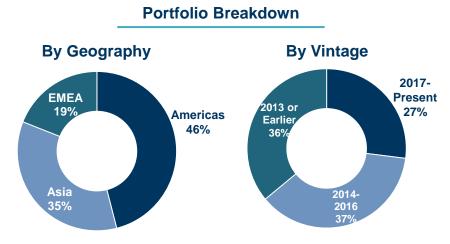
### **CRE Exposure by Region**

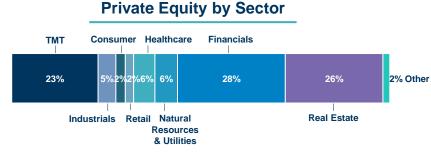


**Largely concentrated in the Americas** 

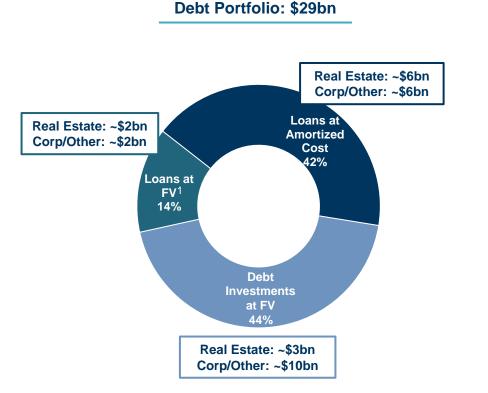
## **Asset Price: Asset Management Equity Balance Sheet**

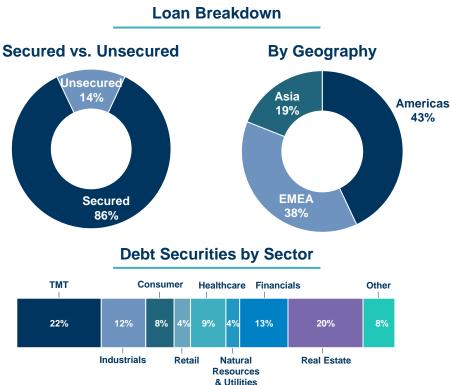






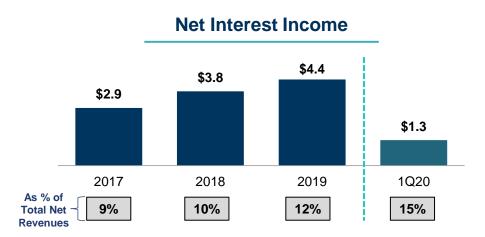
### **Asset Price: Asset Management Debt Balance Sheet**



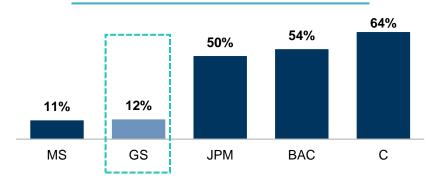


Debt portfolio diversified across sectors and geographies

### **Interest Rate Risk**



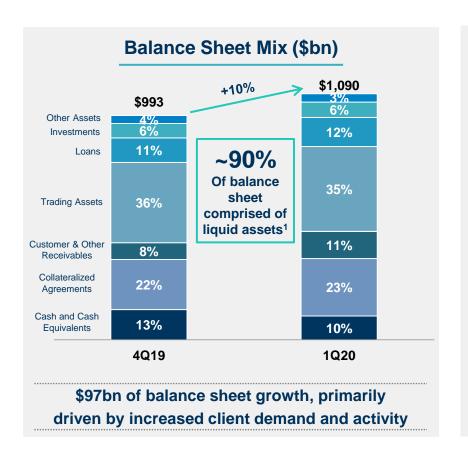
### NII Contribution vs. Peers (FY19)

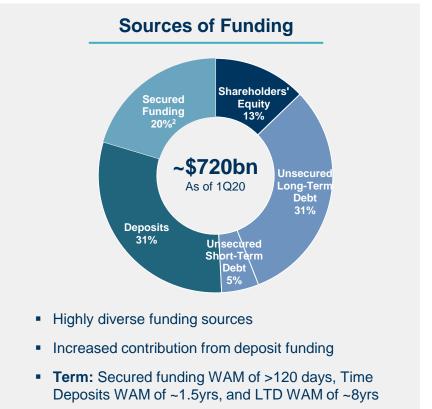


#### **Rate Sensitivity**

- Interest Rate Risk Management
   We centrally monitor and manage interest rate risk across the organization
- Interest Rate Sensitivity
   Our balance sheet is modestly asset sensitive largely comprised of high turnover, floating rate assets that are primarily funded by liabilities that have been hedged to floating rate
- Should interest rates remain at current levels over the next year, we expect NII to gradually expand over time as our retail deposits reprice

### **Balance Sheet**





## **Funding Strategy**

# Increasing high-quality deposits to improve funding diversification and drive lower interest expense

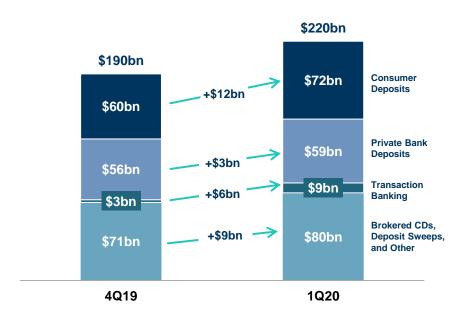
### **Key Tenets of our Strategy**

- 1 Further diversify funding mix via deposits
- 2 Enhance Asset-Liability Management
- Optimize liquidity pool



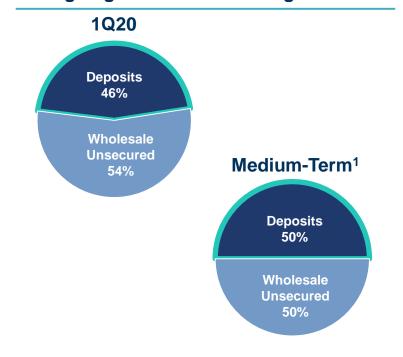
## **Deposit Growth**

### **Strong Deposit Inflows**



~\$30bn of deposit inflows benefitting from strength in Transaction Banking and Consumer

### **Ongoing Unsecured Funding Mix Shift**



We continue to target at least 50% deposits in the medium-term

## **GS Group Unsecured Vanilla Funding**

**Diversified across Tenor, Currency, Channel and Structure** 

**1Q20 GS Group Vanilla Issuance by Currency** 

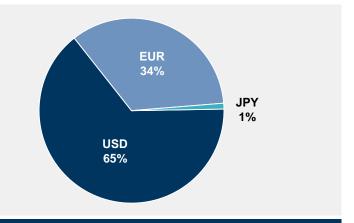


## In 1Q20, we raised \$16.1bn of GS Group vanilla debt<sup>1</sup> and preferred stock

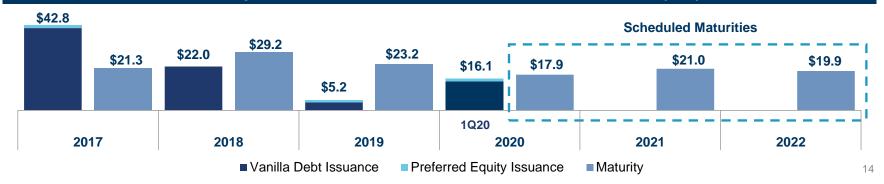
- Opportunistic issuance throughout the quarter, even during heightened market volatility
- Diversified across tenors, markets and currencies
- ~6 year WAM of debt issuance
- \$0.4bn of perpetual preferred stock



~8 year WAM for the entire unsecured LT debt portfolio







## **Structured Notes and Other Unsecured Funding**

As part of our broader unsecured funding strategy, we strive for a diversified funding mix across various products, channels, issuing entities, currencies, tenors and investor types



Our sizeable structured notes footprint allows the firm to diversify across institutional and retail investors at attractive rates

- Notes are issued out of various entities, mostly outside of GS Group
- During 2019, we raised \$32bn, with 36% in non-USD currencies
- In 1Q20, we raised \$19bn, with similar proportions of non-USD

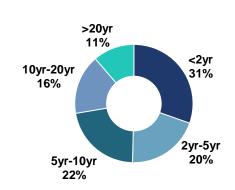


Another notable funding channel is GS Bank 3a2 notes

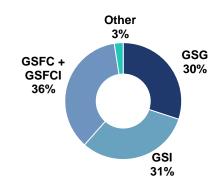
Deposits will remain the primary source of funding for the bank

#### **Structured Notes Outstanding as of 1Q20**



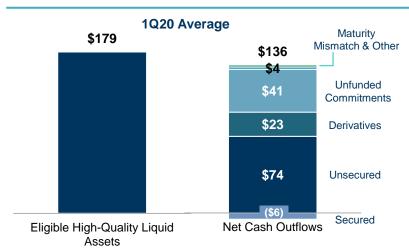


Entity<sup>2</sup>



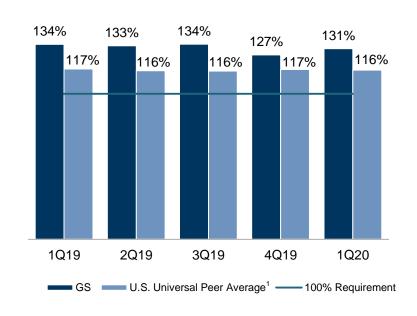
## **Liquidity Risk Management**

#### **Liquidity Ratio Components (\$bn)**



- Well in excess of LCR requirements
- Eligible HQLA composed almost entirely of Level 1 assets
- 1Q20 corporate draws of ~\$19bn within our expectations for a stress scenario

#### **Average Liquidity Coverage Ratio Trend**

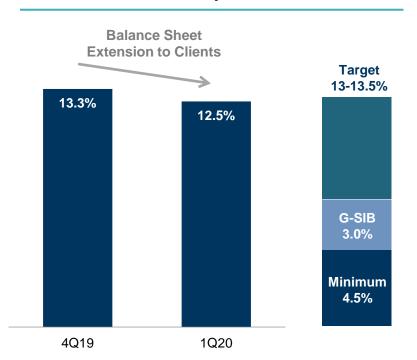


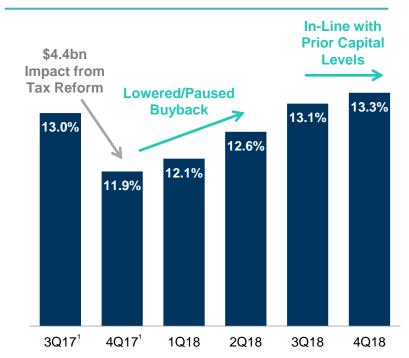
We remain well positioned from a liquidity standpoint and comfortably above minimums

### **Prudently Managing Capital – Standardized CET1 Ratio**

#### **Resilient Capital Ratios**

### **Track Record of Dynamic Capital Management**





Our capital levels remain resilient, supported by our track record of dynamic capital management, and we will comply with SCB regulations when applicable

### **LIBOR Transition**

#### We are committed to ensuring a seamless transition for our clients, the marketplace and our firm

#### **Leadership Accountability**

Chief LIBOR transition officer driving work across GS to be responsive to client needs and meeting industry recommended timelines

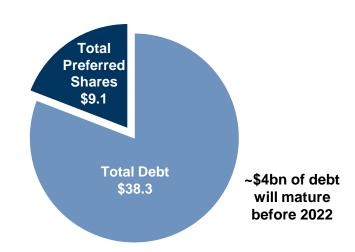
#### **Meeting Investor Needs**

Diversifying our funding sources in alternative riskfree rates that will be suitable in a post LIBOR world

#### Manageable LIBOR Exposure

- Majority of our LIBOR exposures are in derivatives, where we expect a reasonably orderly transition given the industrywide ISDA protocol
- In light of the current pandemic, we remain committed and continue to prepare to meet the year-end 2021 transition target

#### Outstanding Vanilla Debt and Preferred Shares Referencing USD LIBOR as of 1Q20 (\$bn)



## **Key Takeaways**



Well positioned to withstand market environment with strong balance sheet, robust capital, and ample liquidity



Prudently managing financial resources to preserve capital and maintain liquidity position



Commitment to serving client needs and executing on our long-term strategy

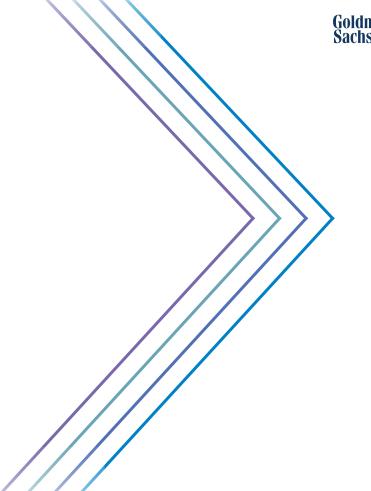


Continued focus on risk management consistent with historical track record and experience



# **Fixed Income Investor Presentation**

**Stephen Scherr, Chief Financial Officer Beth Hammack, Global Treasurer** 



### **End Notes**

Note: All data as of 1Q20, unless otherwise indicated

These notes refer to the financial metrics and/or defined term presented on:

#### Slide 1:

1. Prior to 4Q09, GCLA reflects loan value and subsequent periods reflect fair value; 4Q07 average GCLA presented on a full-year basis

#### Slide 5:

- 1. Based on total gross loans
- Based on loans at amortized cost

#### Slide 6:

- 1. Excludes \$8bn of lending commitments relating to risk participations, for which the firm has transferred/sold credit exposures to third parties
- 2. Includes \$107bn of loan commitments at amortized cost and \$6bn of HFS loan commitments

#### Slide 7:

1. Primarily all concentrated in North America

#### Slide 8:

1. Includes consolidated investment entities reported in "Other assets" in the consolidated balance sheet, substantially all of which related to entities engaged in real estate investment activities. These assets are generally accounted for at historical cost less depreciation. Such amounts are in addition to the equity portfolio within Asset Management

#### Slide 9:

1. Includes ~\$200mm of corporate/other loans accounted for under HFS

#### Slide 11:

- 1. Excludes Level 3, other assets, investments in funds at NAV, certain loans accounted for at amortized cost and held for sale loans that would have been classified as Level 3 if carried at fair value
- 2. Comprised of collateralized financings in the consolidated balance sheet

#### Slide 13:

1. Medium-term refers to 3 year time horizon

### **End Notes**

#### Slide 14:

- 1. GS Group unsecured vanilla debt issuance is debt issued by The Goldman Sachs Group, Inc. accounted for at amortized cost (including debt that has been designated in a fair value hedge), with no embedded derivatives that require bifurcation. It excludes debt accounted for at fair value, either in whole under the fair value option, or in part through bifurcation of one or more embedded derivatives
- 2. GS Group issuance as of March 31, 2020
- 3. GS Group upcoming maturity values for 2020, 2021 and 2022 are as of March 31, 2020. GS Group historical maturities include large liability management transactions, consistent with prior years. 2020 maturities include the \$350mm redemption of all remaining outstanding preferred stock Series L

#### Slide 15:

- 1. Reflects remaining time to contractual maturity; call options and other similar features may shorten term
- 2. GSG, GSI, GSFC, and GSFCI represent The Goldman Sachs Group, Inc., Goldman Sachs International, GS Finance Corp., and Goldman Sachs Finance Corp. International Ltd, respectively

#### Slide 16:

1. U.S. universal peers include JPM, BAC, C and WFC

#### Slide 17:

1. As of September 30, 2017 and December 31, 2017, the firm's capital ratios on a fully phased-in basis were non-GAAP measures and may not be comparable to similar non-GAAP measures used by other companies. Management believes that the firm's capital ratios on a fully phased-in basis are meaningful because they are the measures that the firm and investors use to assess capital adequacy. The table below presents reconciliations, for the Standardized approach, of common equity tier 1 and risk-weighted assets on a transitional basis to a fully phased-in basis as of September 30, 2017 and December 31, 2017 (unaudited, \$ in billions)

	Standardized CET1 Ratio				
_	As of September 30, 2017		As of December 31, 2017		
Common equity tier 1, transitional basis	\$	71.9	\$	67.1	
Transitional adjustments		(0.2)		(0.1)	
Common equity tier 1, fully phased-in basis	\$	71.7	\$	67.0	
Risk-weighted assets, transitional basis	\$	540	\$	556	
Transitional adjustments		13		8	
Risk-weighted assets, fully phased-in basis	\$	553	\$	564	
Common equity tier 1 ratio, transitional basis		13.3%	<u> </u>	12.1%	
Common equity tier 1 ratio, fully phased-in basis		13.0%		11.9%	

## **Cautionary Note on Forward-Looking Statements**

Statements about the firm's target metrics, including its target ROE, ROTE, efficiency ratio and CET1 capital ratios, and how they can be achieved, and statements about future operating expense (including future litigation expense), the impact of the COVID-19 pandemic on its business, results, financial position and liquidity, the amount and composition of future Assets under Supervision, planned debt issuances, growth of deposits and associated interest expense savings, future geographic location of its employees, and the timing and profitability of its business initiatives, including its launch of new businesses or new activities, its ability to increase its market share in incumbent businesses and its ability to achieve more durable revenues and higher returns from these initiatives, are forward- looking statements, and it is possible that the firm's actual results may differ, possibly materially, from the targeted results indicated in these statements.

Forward looking statements, including those about the firm's target ROE, ROTE, efficiency ratio, and expense savings, and how they can be achieved, are based on the firm's current expectations regarding its business prospects and are subject to the risk that the firm may be unable to achieve its targets due to, among other things, changes in the firm's business mix, lower profitability of new business initiatives, increases in technology and other costs to launch and bring new business initiatives to scale, and increases in liquidity requirements. Statements about the firm's target ROE, ROTE and CET1 capital ratios, and how they can be achieved, are based on the firm's current expectations regarding the capital requirements applicable to the firm and are subject to the risk that the firm's actual capital requirements may be higher than currently anticipated because of, among other factors, changes in the regulatory capital requirements applicable to the firm resulting from changes in regulations or the interpretation or application of existing regulations or changes in the nature and composition of the firm's activities. Statements about the timing and benefits of business and expense savings initiatives, the level and composition of more durable revenues and increases in market share are based on the firm's current expectations regarding its ability to implement these initiatives and may change, possibly materially, from what is currently expected. Statements about the effects of the COVID-19 pandemic on the firm's business results, financial position and liquidity are subject to the risk that the actual impact may differ, possibly materially, from what is currently expected. Due to the inherent uncertainty in these forward-looking statements, investors should not place undue reliance on the firm's ability to achieve these results.

For a discussion of some of the risks and important factors that could affect the firm's future business, results and financial condition, see "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2020 and in our Annual Report on Form 10-K for the year ended December 31, 2019. You should also read the cautionary notes on forward-looking statements in our Form 10-Q for the period ended March 31, 2020 and Earnings Results Presentation for the First Quarter 2020. For more information regarding non-GAAP financial measures such as ROTE, refer to the information on the calculation of non-GAAP financial measures that is posted on the Investor Relations portion of our website: <a href="https://www.goldmansachs.com">www.goldmansachs.com</a>.

The statements in the presentation are current only as of May 13, 2020 and the firm does not undertake to update forward-looking statements to reflect the impact of subsequent events or circumstances.