

August 1, 2018

**Fixed Income Investor Presentation** 

# **Cautionary Note on Forward-Looking Statements**



For a discussion of some of the risks and important factors that could affect the Firm's future results and financial condition, see "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2017. You should also read the forward-looking disclaimers in our Form 10-Q for the period ended March 31, 2018, particularly as it relates to capital, liquidity and leverage ratios, and information on the calculation of non-GAAP financial measures that is posted on the Investor Relations portion of our website: www.gs.com. See the appendix for more information about non-GAAP financial measures in this presentation.

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Statements about our business objectives and expectations (including with regard to our deposit growth, the launch of Marcus in the UK and metrics such as deposit betas) are subject to the risk that those objectives and expectations may not be realized. The assumptions underlying those objectives and expectations are subject to significant uncertainties and contingencies, many of which, such as market and economic conditions, are outside of the Firm's control.

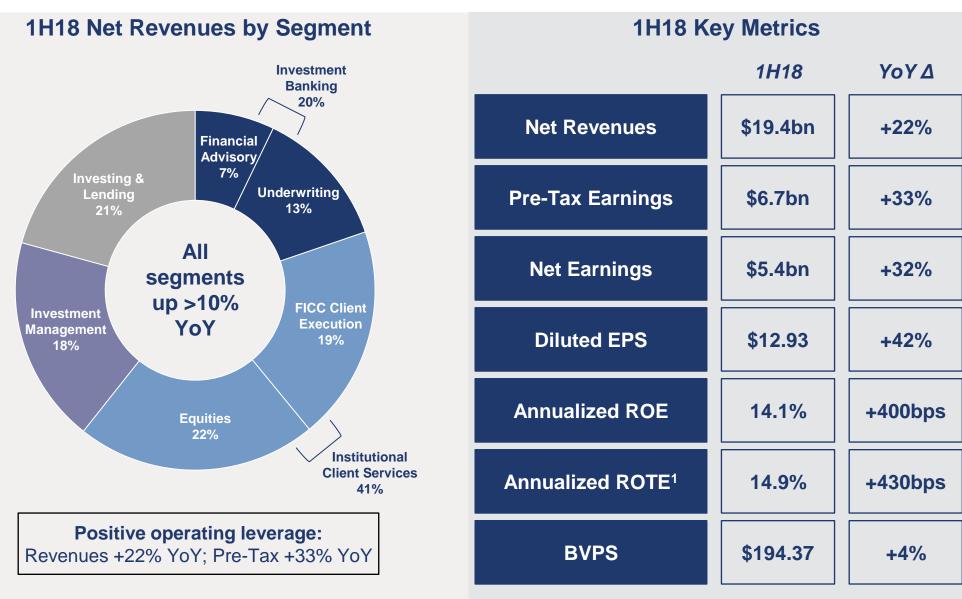
The statements in the presentation are current only as of its date, August 1, 2018.



I. Performance Review and Risk Management Overview

#### Mid-Year in Review

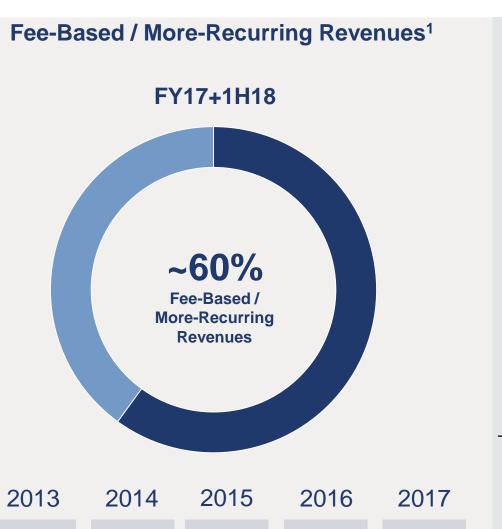




YoY net revenue growth driven by a diversified franchise; positive operating leverage in 1H18

# Fee-Based / More-Recurring Revenues and Earnings Volatility





56%

58%



 Alignment of expenses with revenues through pay-for-performance discipline results in lower earnings volatility than peers

Fee-based and more-recurring revenues comprise majority of current revenues and \$5bn growth initiatives

52%

49%

All percentages shown are as a percentage of total net revenues

<sup>&</sup>lt;sup>2</sup> Annual earnings volatility calculated by dividing standard deviation of reported net income to common by the average net income to common over the period. US peers include BAC, C, JPM, and MS. European peers include CS, BARC, DR, and URS

<sup>&</sup>lt;sup>3</sup> Excluding BARC, European peer average earnings volatility was 271% for 2013-2017

## **Risk Management**





**Deep culture of risk management** 

■ Integrated approach across credit, market, liquidity, model, operational and enterprise-wide risk disciplines



Independent control and governance framework

- Risk tolerance governed via the firm's risk appetite statement
- Appropriate segregation of duties between our independent risk oversight and control functions and revenue producing-units



**Experienced professionals with specialized expertise** 

 Client-facing business teams are composed of experienced, high caliber professionals, who are held accountable to drive business that generates attractive risk-adjusted returns



**Comprehensive limit framework** and extensive mitigation

- Multi-faceted limit infrastructure designed to protect the firm against both financial and non-financial risks
- Actively monitor limits and adapt them to current conditions



Rigorous committee approval process

 Comprehensive formal committee structure that manages various risks across our businesses with the appropriate amount of control and scrutiny

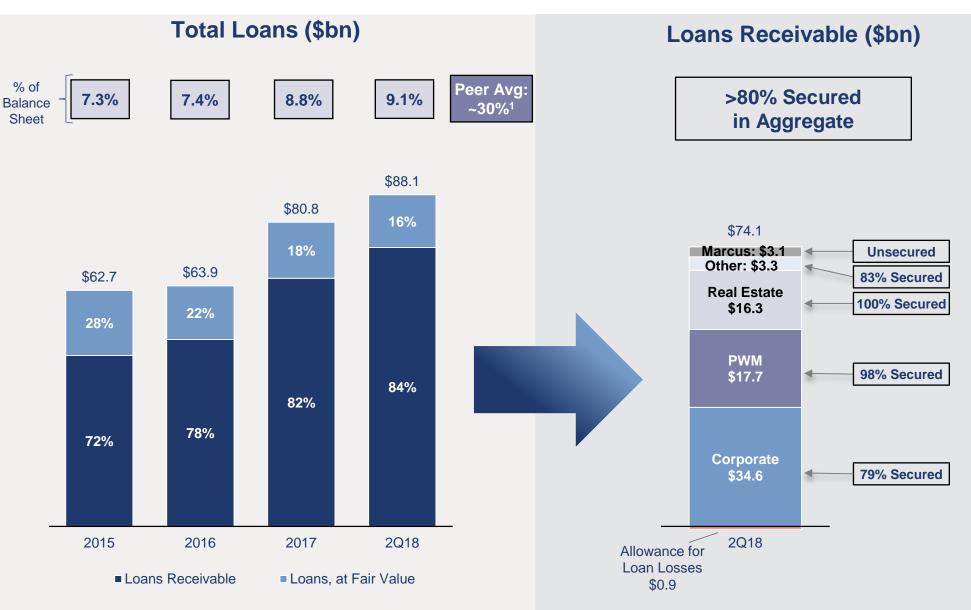


Continuous monitoring and controlled growth

- Monitoring performed on a counterparty and portfolio basis
- Conduct various stress tests for ongoing risk management and scenario testing purposes

# **Credit Risk Management and Lending Growth**





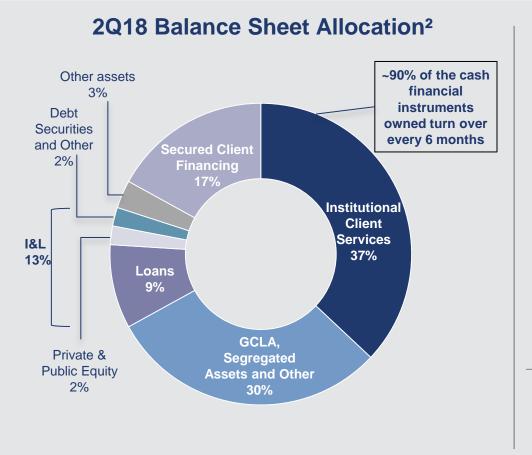


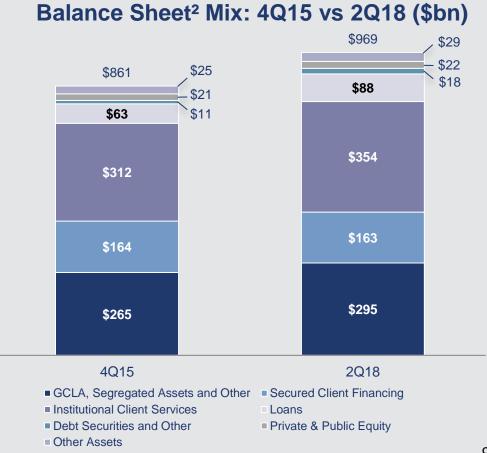
**II. Balance Sheet and Funding** 

#### **Balance Sheet Trends**



- Our balance sheet has grown in response to client needs
  - Growth concentrated in our market-making businesses, lending activity, and liquidity pool assets
- We maintain a highly liquid balance sheet with mark-to-market discipline. As of 2Q18:
  - Substantially all of our assets are marked to market or carried at amounts that approximate fair value
  - Greater than 90% currently comprised of more liquid assets<sup>1</sup> (e.g., cash, reverses/borrows, U.S. government/agency and other financial instruments)





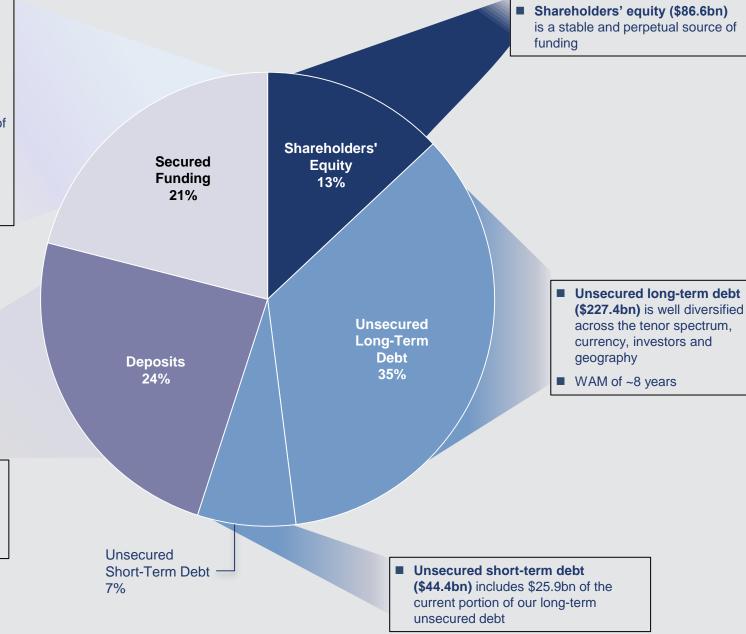
<sup>&</sup>lt;sup>1</sup> Excludes Level 3, Other assets and Investments in funds at NAV

<sup>&</sup>lt;sup>2</sup> The balance sheet allocation to our businesses is a non-GAAP presentation. See the appendix for more information about this non-GAAP presentation. 4Q15 balance sheet allocation conformed to current presentation

# **Diversification of Funding Sources**



- Our secured funding¹ (\$135.9bn) book is diversified across:
  - Counterparties
  - Tenor
  - Geography
- Term is dictated by the composition of our fundable assets with longer maturities executed for less liquid assets
  - Secured funding WAM¹ of >120 days



- **Deposits (\$153.4bn)** have become a larger source of funding with a current emphasis on retail deposit growth
  - Our time deposits had a WAM of ~1.7 years as of June 2018

# **Secured Funding**



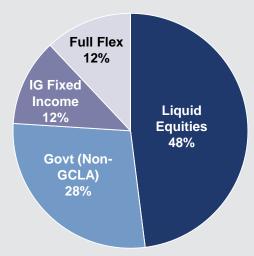
#### We manage our secured funding liquidity risk by:



the risks in the secured funding book

Matched book (cash gap)

## 2Q18 Non-GCLA Secured Funding Book<sup>1</sup>



## **Weighted Average Maturity (in days)**

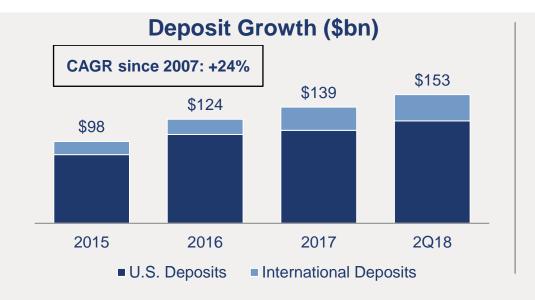


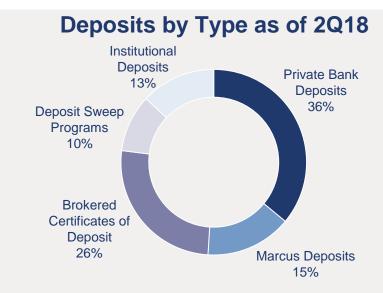
<sup>&</sup>lt;sup>1</sup> Based on gross secured funding trades. Secured funding with collateral flexibility is funding capacity where we have contractual rights to post a broad range of collateral, including such assets as Treasuries, equities and non-investment grade debt

<sup>&</sup>lt;sup>2</sup> Some counterparties fund multiple asset classes

# **Deposits**

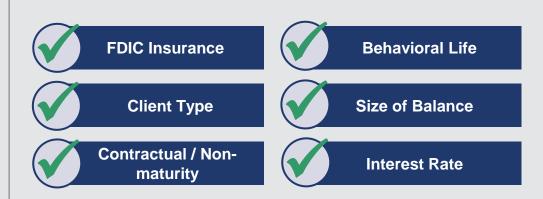






- Deposits have become a larger source of funding and provide a diversified source of liquidity
- We expect to fund our lending growth primarily through deposits
- ~70% of our U.S. deposits are FDIC insured as of 2Q18
- Annualized average interest rate ~60bps below unsecured long-term borrowings for 2Q18

## **Key Attributes for Analyzing Deposits**



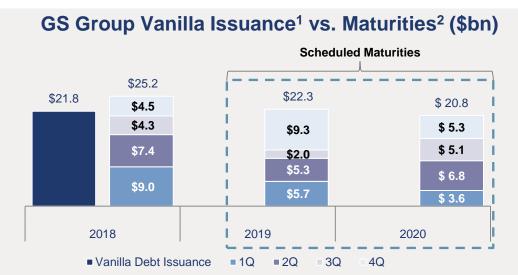
#### Deposits represent a key source of funding growth

## **Unsecured Group Issuance**

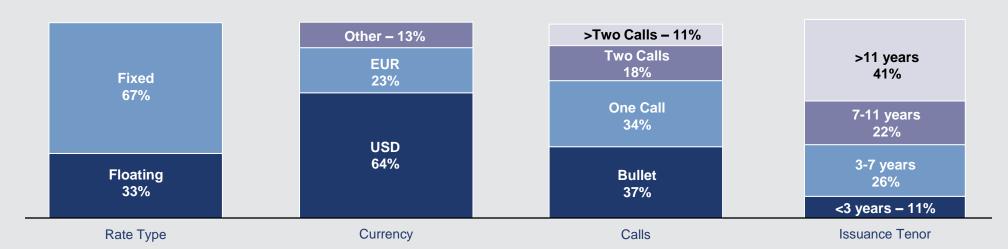


# We continue to emphasize diversification across tenor, currency, channel, and structure

- 2018 year-to-date¹, we have raised ~\$22bn of GS Group longterm unsecured vanilla debt. We expect full-year issuance in the range of \$25bn
- The firm remains well positioned for upcoming TLAC requirements
  - TLAC to RWA >40% TLAC to Leverage >15%
  - LTD to RWA >25% LTD to Leverage >10%
- Proportion shifted to more callables as part of our responsiveness to NSFR and TLAC



#### 2018YTD Issuance<sup>1</sup>



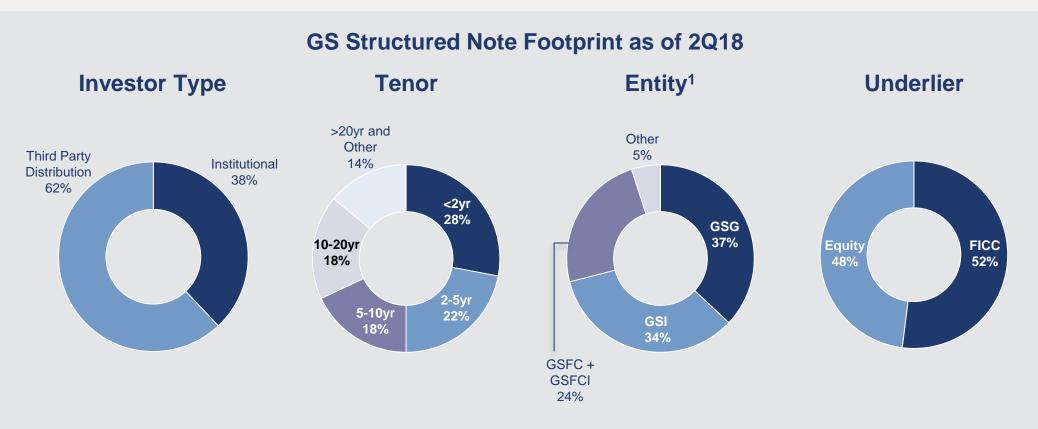
<sup>&</sup>lt;sup>1</sup> GS Group issuance as of July 27, 2018

<sup>&</sup>lt;sup>2</sup> GS Group upcoming maturity values for 2018, 2019, and 2020 as of June 29, 2018. 1Q18 maturities include \$1.5bn of buybacks and calls

#### Structured Notes



- As part of our broader unsecured funding strategy, we have a footprint in the structured note space
- These notes, coupled with non-benchmark vanilla debt, allow the firm to diversify our unsecured funding by channel and investor type at attractive rates
  - Buyers receive a customized return profile linked to equities, rates, currencies, commodities and other market returns
- We issue these notes through various entities including: Goldman Sachs International, Goldman Sachs Finance Corp, and Goldman Sachs Finance Corp International Ltd
- In 1H18, we raised \$21bn through these channels, with over 35% in non-USD currencies



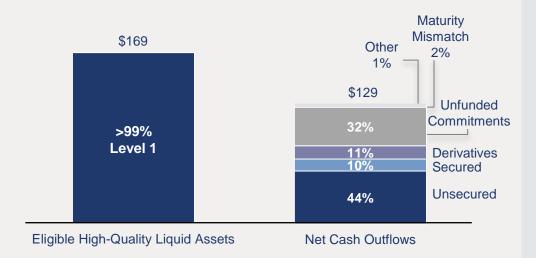


**III. Liquidity and Capital** 

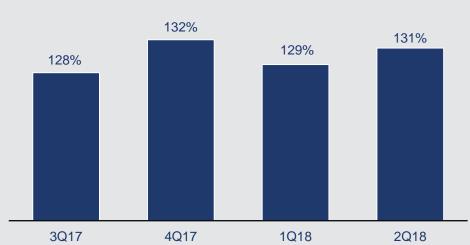
# **Liquidity Risk Management**



### **Liquidity Coverage Ratio Components (\$bn)**



### **Average LCR Trend**



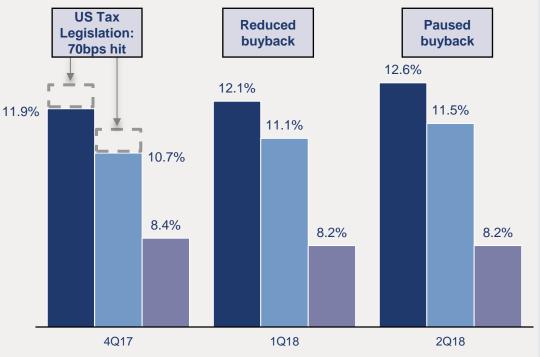
- We are well-positioned for LCR requirements
- Our Eligible HQLA is composed almost entirely of Level 1 assets
- We manage the firm to a rigorous Modeled Liquidity Outflow framework in addition to the LCR; the combination of these requirements is one of the primary factors which drives our Global Core Liquid Assets size
- We continuously enhance and refine this framework to properly capture the firm's liquidity positioning

Well-positioned for liquidity requirements, driven by conservatively managing to both internal and regulatory requirements

# **Capital**

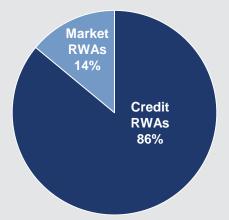






- Standardized CET1 Ratio Advanced CET1 Ratio Tier 1 Leverage
- We remain committed to ensuring we have strong capital adequacy to support our growth initiatives
- 2018 CCAR cycle repurchase authorization of \$5bn represents a ceiling, rather than a floor
  - Ultimately utilized 52% of 2017 CCAR repurchase authorization
  - 2018 CCAR authorization represents less than 70% of consensus net income over the period<sup>2</sup>, which positions the firm to build capital levels and fund growth

# 2Q18 Standardized Risk-Weighted Assets: \$561bn



# 2Q18 Advanced Risk-Weighted Assets: \$614bn



#### Proven track record of adapting to dynamic capital requirements

<sup>&</sup>lt;sup>1</sup> CET1 ratios on a fully phased-in basis as of 4Q17 are non-GAAP presentations. See the appendix for more information about this non-GAAP presentation

<sup>&</sup>lt;sup>2</sup> Represents 2018 CCAR repurchase and dividend authorization of \$6.3bn divided by 3Q18-2Q19 consensus net income. Consensus net income estimates are from Nasdaq as of July 25, 2018



**IV. Conclusion** 

# **Key Takeaways**



Strong financial foundation with solid capital ratios

Highly liquid and high-velocity balance sheet

Liquidity pool comprised of high-quality assets with capacity for reinvestment

Diversifying funding sources to reduce reliance on USD unsecured long-term debt

Focused on increasing credit-enhancing, fee-based, and more-recurring revenues



**Appendix** 

#### **Non-GAAP Disclosures**



■ The table below presents information about our annualized return on average common shareholders' equity (ROE) and annualized return on average tangible common shareholders' equity (ROTE)

**Annualized ROTE** 

|  | SIX MONUTE ETICEU |               |  |
|--|-------------------|---------------|--|
| \$mm   | June 30, 2018     | June 30, 2017 |  |
| Net Earnings Applicable to Common Shareholders | \$5,085           | \$3,793       |  |
| Average Tangible Common Shareholders' Equity   | \$68,253          | \$71,396      |  |
| Annualized ROE                                 | 14.1%             | 10.1%         |  |

14.9%

Annualized ROE is calculated by dividing annualized net earnings applicable to common shareholders by average monthly common shareholders' equity. Tangible common shareholders' equity is calculated as total shareholders' equity less preferred stock, goodwill and identifiable intangible assets. Annualized ROTE is calculated by dividing annualized net earnings applicable to common shareholders by average monthly tangible common shareholders' equity. We believe that tangible common shareholders' equity is meaningful because it is a measure that we and investors use to assess capital adequacy and that ROTE is meaningful because it measures the performance of businesses consistently, whether they were acquired or developed internally. Tangible common shareholders' equity and ROTE are non-GAAP measures and may not be comparable to similar non-GAAP measures used by other companies. The table below presents the reconciliation of average total shareholders' equity to average tangible common shareholders' equity

#### Average for the Six Months Ended

Six Months Ended

10.6%

| \$mm  | June 30, 2018 | June 30, 2017 |  |
|---|---------------|---------------|--|
| Total Shareholders' Equity                  | \$83,632      | \$86,676      |  |
| Preferred Stock                             | (11,296)      | (11,203)      |  |
| Common Shareholders' Equity                 | 72,336        | 75,473        |  |
| Goodwill and Identifiable Intangible Assets | (4,083)       | (4,077)       |  |
| Tangible Common Shareholders' Equity        | \$68,253      | \$71,396      |  |

#### Non-GAAP Disclosures



■ In addition to preparing our consolidated statements of financial condition in accordance with U.S. GAAP, we prepare a balance sheet that generally allocates assets to our businesses, which is a non-GAAP presentation and may not be comparable to similar non-GAAP presentations used by other companies. We believe that presenting our assets on this basis is meaningful because it is consistent with the way management views and manages risks associated with our assets and better enables investors to assess the liquidity of our assets. The table below presents the reconciliations of the balance sheet allocation to our businesses to our U.S. GAAP balance sheet as of June 30, 2018 and December 31, 2015

|  | GCLA,            |                  |                 |             |           |
|--|------------------|------------------|-----------------|-------------|-----------|
|  | Segregated       | Secured          | Institutional   | Investing & |           |
| \$mm <b> </b>  | Assets and Other | Client Financing | Client Services | Lending     | Total     |
| <u>As of June 30, 2018</u>                                   |                  |                  |                 |             |           |
| Cash and Cash Equivalents                                    | \$131,417        | \$-              | \$-             | \$-         | \$131,417 |
| Securities Purchased Under<br>Agreements to Resell           | 80,317           | 33,348           | 21,358          | 157         | 135,180   |
| Securities Borrowed  | 20,820           | 93,548           | 48,457          | _           | 162,825   |
| Receivables from Brokers, Dealers and Clearing Organizations | -                | 4,917            | 23,942          | -           | 28,859    |
| Receivables from Customers and Counterparties                | _                | 31,112           | 20,661          | 8,005       | 59,778    |
| Loans Receivable   | _                | -                | _               | 74,082      | 74,082    |
| Financial Instruments Owned                                  | 62,678           | _                | 239,350         | 45,931      | 347,959   |
| Subtotal   | \$295,232        | \$162,925        | \$353,768       | \$128,175   | \$940,100 |
| Other Assets   |                  |                  |                 |             | 28,510    |
| Total Assets   |                  |                  |                 |             | \$968,610 |
| As of December 31, 2015                                      |                  |                  |                 |             |           |
| Cash and Cash Equivalents                                    | \$93,439         | \$-              | \$-             | \$-         | \$93,439  |
| Securities Purchased Under Agreements to Resell              | 73,495           | 42,786           | 16,368          | 1,659       | 134,308   |
| Securities Borrowed  | 38,799           | 91,712           | 47,127          | _           | 177,638   |
| Receivables from Brokers, Dealers and Clearing Organizations | _                | 5,912            | 19,541          | -           | 25,453    |
| Receivables From Customers and Counterparties                | -                | 24,077           | 20,435          | 1,918       | 46,430    |
| Loans Receivable   | _                | _                | _               | 45,407      | 45,407    |
| Financial Instruments Owned                                  | 59,405           | _                | 208,836         | 45,261      | 313,502   |
| Subtotal   | \$265,138        | \$164,487        | \$312,307       | \$94,245    | \$836,177 |
| Other Assets   |                  |                  |                 |             | 25,218    |
| Total Assets   |                  |                  |                 |             | \$861,395 |

#### Non-GAAP Disclosures



As of December 31, 2017, our capital ratios on a fully phased-in basis were non-GAAP measures and may not be comparable to similar non-GAAP measures used by other companies. We believe that our capital ratios on a fully phased-in basis are meaningful because they are measures that the firm and investors use to assess capital adequacy. The table below presents reconciliations, for both the Standardized approach and the Basel III Advanced approach, of common equity tier 1 and risk-weighted assets on a transitional basis to a fully phased-in basis as of December 31, 2017

#### As of December 31<sup>st</sup>, 2017

| \$mm  | Standardized | Advanced  |
|---|--------------|-----------|
| Common Equity Tier 1, Transitional Basis          | \$67,110     | \$67,110  |
| Transitional Adjustments                          | (117)        | (117)     |
| Common Equity Tier 1, Fully Phased-in Basis       | \$66,993     | \$66,993  |
| Risk-weighted Assets, Transitional Basis          | \$555,611    | \$617,646 |
| Transitional Adjustments                          | 8,364        | 8,446     |
| Risk-weighted Assets, Fully Phased-in Basis       | \$563,975    | \$626,092 |
| Common Equity Tier 1 Ratio, Transitional Basis    | 12.1%        | 10.9%     |
| Common Equity Tier 1 Ratio, Fully Phased-in Basis | 11.9%        | 10.7%     |



August 1, 2018

**Fixed Income Investor Presentation**