



# Managing Directors

As of April 1, 2009

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\*Members of Partnership Committee

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Mary D. Byron  
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Thomas G. Connolly  
Michael G. De Lathauwer  
James Del Favero  
Martin R. Devenish  
Michele I. Docharty  
Thomas M. Dowling  
Brian J. Duffy  
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James A. Fitzpatrick  
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Keith L. Hayes  
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Daniel E. Holland, III  
Michael R. Housden  
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Raymond J. Iwanowski  
Andrew J. Jonas  
Timothy M. Kingston  
John J. Lauto  
Matthew Lavicka  
David N. Lawrence  
Ronald S. Levin  
Robert S. Mancini  
Richard P. McNeil  
Michael R. Miele  
Suok J. Noh  
Geoffrey M. Parker  
David B. Philip  
Ellen R. Porges  
Richard H. Powers  
Kevin A. Quinn  
Ivan Ross  
Katsunori Sago  
Pablo J. Salame†  
Jeffrey W. Schroeder  
Harvey M. Schwartz†  
Karen D. Seitz  
Trevor A. Smith  
Shahriar Tadjbakhsh  
Massimo Tononi  
Donald J. Truesdale  
John S. Willian  
Andrew F. Wilson  
Paul M. Young  
Thomas J. Kenny  
Jack Levy  
Mark F. Dehnert

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Norman Feit  
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B. Andrew Rabin  
Philip A. Raper  
Michael J. Richman  
Michael S. Rotter

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As of April 1, 2009

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 Peter K. Tomozawa  
 Eiji Ueda  
 Lucas van Praag  
 Ashok Varadhan\*  
 Casper W. Von Koskull  
 Gregg S. Weinstein  
 Martin M. Werner  
 C. Howard Wietschner  
 Kurt D. Winkelman  
 Wassim G. Younan\*  
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 Donald W. Himpele  
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 Harry Silver  
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 Orit Freedman Weissman  
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 Stefan Green  
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 Rumiko Hasegawa  
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 Toshinobu Kasai  
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 Helen Paleno  
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 David M. Ryan  
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 Larry M. Kellerman  
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 Hilary E. Ackermann  
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 Craig W. Crossman  
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 Alvaro del Castano  
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 Shin Horie  
 Adrian M. Jones  
 Alan S. Kava  
 Andreas Koernlein  
 J. Christopher A. Kojima  
 Kazuaki Kojima  
 Takahiro Komatsu  
 Simon M. Lamb  
 Rudolf N. Lang  
 Brian J. Lee  
 George C. Lee  
 Tim Leissner  
 Allan S. Levine  
 Brian T. Levine  
 Lisette M. Lieberman-Levy  
 Paula B. Madoff  
 Puneet Malhi  
 Simon I. Mansfield  
 Bruce H. Mendelsohn  
 Michael J. Millette  
 Milton R. Millman  
 Philip J. Moffitt  
 Simon P. Morris  
 Thomas C. Morrow  
 Marc O. Nachmann  
 Erik F. Nielsen  
 James B. Otness  
 Steven M. Pinkos  
 Andrew F. Pyne  
 Jean Raby  
 Richard J. Revell  
 Kirk L. Rimer  
 David J. Rosenblum  
 Marc A. Rothenberg  
 Matthew L. Schroeder  
 Daniel M. Shefter  
 Guy C. Slimmon  
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 Richard J. Stingi  
 Roland W. Tegeder  
 Robin A. Vince  
 Andrea A. Vittorelli  
 Theodore T. Wang  
 Elisha Wiesel  
 Neil J. Wright  
 Denise A. Wyllie  
 Marina L. Roesler  
 Sanaz Zaimi  
 Sheila H. Patel  
 Thomas V. Conigliaro  
 Olusegun O. Aganga  
 Mark E. Agne  
 Anton J. Arriola  
 Gareth W. Bater  
 Oliver R. Bolitho

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 Lester R. Brafman  
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 Philippe L. Camu  
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 Robert J. Ceremsak  
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 Colin J. Corgan  
 Thomas W. Cornacchia  
 Frederick C. Darling  
 David H. Dase  
 François -Xavier de Mallmann  
 L. Brooks Entwistle  
 Elisabeth Fontenelli  
 Elizabeth J. Ford  
 Colleen A. Foster  
 Linda M. Fox  
 Kieu L. Frisby  
 Timur F. Galen  
 Rachel C. Golder  
 Kevin J. Guidotti  
 Vishal Gupta\*  
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 Robert Howard  
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 James P. Kenney  
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 Yasuro K. Koizumi  
 Robert A. Koort  
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 Jonathan A. Langer  
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 Ronald Lee  
 Deborah R. Leone  
 Thomas R. Lynch  
 Peter J. Lyon  
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 Heather K. Shemilt  
 Gavin Simms  
 Alec P. Stais  
 Laurence Stein  
 Patrick M. Street  
 Morgan C. Sze  
 Thomas D. Teles

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As of April 1, 2009

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\*Members of Partnership Committee

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 Shinichi Yokote  
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 Slim C. Bentami  
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 Michael J. Brandmeyer  
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 Ahmad B. Deek  
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 William J. Fallon  
 Matthew J. Fassler  
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 Wolfgang Fink  
 Silverio Foresi  
 Dino Fusco  
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 Robyn A. Huffman  
 Alastair J. Hunt  
 Leonid Ioffe  
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 Bjorn P. Killmer  
 Peter Kimpel  
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 Annette L. Krassner  
 Gregory Kuppenheimer  
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 Iain Lindsay  
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 Arline Mann  
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 Avinash Mehrotra  
 Jonathan M. Meltzer  
 Christopher Milner  
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 Yumiko Murakami  
 Kenichi Nagasu  
 Massimiliano Nardulli  
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 Ted K. Neely II  
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 Xing Zhang  
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 Mark E. DeNatale  
 Olaf Diaz-Pintado  
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 Katinka I. Domotorffy  
 Keith Douglas  
 Daniel A. Dreyfus  
 Henrik G. Ehrnrooth  
 David P. Eisman  
 Carl Faker  
 Stephan J. Feldgoise  
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 Samuel W. Finkelstein  
 Peter E. Finn  
 Yuji Fujimori  
 Sean J. Gallagher  
 Ivan C. Gallegos Rivas  
 James P. Ganley  
 Francesco U. Garzarelli  
 Basil P. Geoghegan  
 Michelle Gill  
 Alicia K. Glen  
 Francisco X. Gonzalez  
 Jason A. Gottlieb  
 Maria M. Grant  
 Christoph Gugelmann  
 John D. Haase  
 Mark K. Hancock  
 Martin Hintze  
 Todd Hohman  
 James P. Houghton  
 Bradley Hunt  
 Christopher E. Hussey  
 Etsuko Kanayama  
 Hiroyuki Kaneda  
 Maria Karahalis  
 Dimitrios Kavvathas  
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 Scott E. Kilgallen  
 John J. Kim  
 Hideki Kinuhata  
 Michael E. Koester  
 John N. Kolz  
 Christopher P. Lalli  
 Roy I. Lapidus  
 Geoffrey C. Lee  
 Laurent Lellouche  
 Jesse H. Lentchner  
 John R. Levene  
 Bradford S. Levy  
 Terence M. Lim  
 Hao Cheng Liu  
 Lindsay P. LoBue  
 Joseph W. Macaione  
 David M. Marcinek  
 Marvin Markus  
 Roger C. Matthews, Jr.

# Managing Directors

As of April 1, 2009

†Members of Management Committee

\*Members of Partnership Committee

Thomas F. Matthias  
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 John J. McGuire, Jr.  
 Sean T. McHugh  
 Carolina Minio-Paluello  
 James G. Mitchell  
 David R. Mittelbushner  
 Bryan P. Mix  
 Junko Mori  
 Takashi Murata  
 Massoud Mussavian  
 Amol S. Naik  
 Basant Nanda  
 Michael T. Nartey  
 Chiang-Ling Ng  
 Junya Nishiwaki  
 Masatomo Odagawa  
 Tosa Ogbomo  
 Mitsunari Okamoto  
 Husnu H. Okvuran  
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 Martin A. Pennay  
 Nicholas W. Phillips  
 Louis Piliago  
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 M. Louise Pitt  
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 Carl J. Reed  
 Andrew D. Richard  
 Scott A. Romanoff  
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 Ankur A. Sahu  
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 David D. Seeberan  
 Rebecca M. Shaghalian  
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 Hiroyuki Shimizu  
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 Mark R. Sorrell  
 John D. Storey  
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 Ram K. Sundaram  
 Tatsuya Suzuki  
 Michael J. Swenson  
 Joseph D. Swift  
 Henry Seiichi Takata  
 Jasper Tans  
 Eric N. Tavel  
 Cory W. Thackeray  
 Klaus B. Toft  
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 David G. Torrible  
 John H. Tribolati  
 Suzette M. Unger  
 Leo J. van der Linden  
 Lai Kun Judy Vas Chau  
 Simone Verri  
 Toby C. Watson  
 Teresa M. Wilkinson

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 Andrew E. Wolff  
 Jennifer O. Youde  
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 Han Song Zhu  
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 Hidehiro Imatsu  
 Pekka I. Soininen  
 Steven A. Mayer  
 Kenneth N. Murphy  
 Mitsuo Kojima  
 Michael T. Smith  
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 Kenichiro Yoshida  
 Clifford D. Schlesinger  
 Krishnamurthy Sudarshan  
 Paul A. Bartlett  
 Maziar Minovi  
 Steven Ricciardi  
 Tuan Lam  
 Saad Ashraf  
 Todd E. Eagle  
 Jess T. Fardella  
 Robin Rousseau  
 Kristin F. Gannon  
 Charles W. Lockyer  
 Adam S. Clayton  
 Stefan Dorfmeister  
 Jonathan M. Penkin  
 Mark R. Etherington  
 Laurent Bouaziz  
 Craig W. Packer  
 David A. George  
 Michael Rimland  
 Keith Ackerman  
 Carlos Pertejo  
 Reza Ali  
 Dojin Kim  
 Massimo Della Ragione  
 Vesna Nevistic  
 Chang-Po Yang  
 Fadi Abuali  
 Kevin L. Adams  
 Elif A. Aktug  
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 Vincent L. Amatulli  
 Rajesh Amin  
 Koral Anderson  
 Kulbir S. Arora  
 Ramaz A. Ashurov  
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 Steve T. Elia  
 Harry Eliades  
 Suzanne Escousse  
 Steven A. Ferjentsik  
 Carlos Fernandez-Aller  
 Gregory C. Ferrero  
 Sarah J. Friar  
 David A. Friedland  
 Elizabeth Gilbert  
 Masaki Gobayashi  
 John H. Godfrey  
 Juan D. Gomez-Villalba  
 Maria V. Gordon  
 Roberta M. Goss  
 Paul Graves  
 Philip W. Grovit  
 Jonathan J. Hall  
 Dylan S. Halterlein  
 Magnus C. Hardeberg  
 Norman A. Hardie  
 Kandace K. Heck  
 Ali G. Hedayat  
 Ryan H. Holsheimer  
 Harold P. Hope, III  
 Gregory P. Hopper  
 Ericka T. Horan  
 Joanne Howard  
 Stephanie Hui  
 Paul Humphreys  
 Irfan S. Hussain  
 Kota Igarashi  
 Tsuyoshi Inoue  
 Makoto Ito  
 Kathleen Jack

Matthew A. Jaume  
 Tanweer Kabir  
 Christian Kames  
 Afwa D. Kandawire  
 Nicola S. Kane  
 Henry Wen-Herng King  
 Andrew J. Kleeger  
 Herman R. Klein Wassink  
 Edward C. Knight  
 Akiko Koda  
 Ravi G. Krishnan  
 Jorg H. Kukies  
 Shiv Kumar  
 Svetlana Kurilova  
 Edwin Wing-Tang Kwok  
 David W. Lang  
 Nyron Z. Latif  
 Matthew D. Leavitt  
 David A. Lehman  
 Leland Lim  
 Alexander G. Loosley  
 David B. Ludwig  
 John H. Ma  
 Aedan M. MacGreevy  
 Raghav Maliah  
 Matthew F. Mallgrave  
 Karim H. Manji  
 Scott D. Marchakitus  
 Fabio N. Mariani  
 Ramnek S. Matharu  
 Shogo Matsuzawa  
 Thomas C. Mazarakis  
 Patrick S. McClymont  
 John E. McGarry  
 Shane McKenna  
 Penny A. McSpadden  
 Celine-Marie G. Mechain  
 Simon H. Moseley  
 Jeff Mullen  
 Yoshie Naumann  
 Edward T.P. Naylor  
 Graham H. Officer  
 Maire M. O'Neill  
 Gerald B. Ouder Kirk, III  
 Martin C. Pankau  
 Charles L. Park  
 Jae Hyuk Park  
 Francesco Pascuzzi  
 Zara Pratley  
 Curtis S. Probst  
 Lisa Rabbe  
 Jeffrey Rabinowitz  
 Lawrence J. Restieri, Jr.  
 Lloyd S. Reynolds  
 Samuel D. Robinson  
 Philippa A. Rogers  
 Michael E. Ronen  
 Adam C. Rosenberg  
 Wendy E. Sacks  
 Ricardo Salaman  
 Thierry Sancier  
 David J. Santina  
 Kara Saxon  
 Ian M. Schmidek  
 Paul E. Schurman  
 Steven M. Schwartz

# Managing Directors

As of April 1, 2009

†Members of Management Committee

\*Members of Partnership Committee

Stephen B. Scobie  
 Devesh P. Shah  
 Judith L. Shandling  
 Adrienne W. Shapira  
 Graham P. Shaw  
 Steven R. Sher  
 Justin W. Slatky  
 Radford Small  
 Ian G. Smith  
 Ramsey D. Smith  
 Robert A. Sorrell  
 Kevin M. Sterling  
 Robert M. Suss  
 J. Richard Suth  
 Yusuke Takahashi  
 Daiki Takayama  
 Tin Hsien Tan  
 Renaud Tartanson  
 Megan M. Taylor  
 Richard J. Taylor  
 Maria Teresa Tejada  
 Timothy H. Thornton  
 Oliver Thym  
 Ingrid C. Tierens  
 Nadia Titarchuk  
 Joseph K. Todd  
 Mark R. Tolette  
 Hiroyuki Tomokiyo  
 Jill L. Toporek  
 David Townshend  
 Patrick M. Tribolet  
 Richard J. Tufft  
 Michael S. Turok  
 Klaus Umek  
 Toshihiko Umetani  
 John P. Underwood  
 Thomas S. Vandever  
 Richard C. Vanecek  
 Massimiliano Veneziani  
 Kurt J. Von Holzhausen  
 Nicholas H. von Moltke  
 Daniel Wainstein  
 Timothy D. Walding  
 Fred Waldman  
 Kevin A. Walker  
 Daniel S. Weiner  
 Owen O. West  
 Alan S. Wilmit  
 David T. Wilson  
 Edward C. Wilson  
 Donna A. Winston  
 Carinne S. Withey  
 Christopher D. Woolley  
 Brendan Wootten  
 John M. Yae  
 Haitao Zhai  
 Salvatore T. Lentini  
 Gregg J. Felton  
 David N. Frechette  
 Will E. Matthews  
 Brendan M. McGovern  
 Shigemitsu Sugisaki  
 Takashi Yoshimura  
 James M. Li  
 Drake Pike  
 James W. Wight

Alexander Dubitsky  
 Xuan Karen Fang  
 David K. Cheung  
 Matthew C. Schwab  
 Stephen Graham  
 Khaled Eldabag  
 Julie A. Harris  
 Takeshi Yamamoto  
 William L. Blais  
 Alla Gil  
 Michael S. Swell  
 Tamim H. Al-Kawari  
 John C. Shaffer  
 Damien Liebaut  
 William F. Spoor  
 Erich Bluhm  
 David G. McDonald  
 Ezra Nahum  
 Dina H. Powell  
 Anthony Gutman  
 Steve Sang Yong Park  
 Peter C. Russell  
 Celeste J. Tambaro  
 Michael M. Furth  
 James P. Kelly  
 Andrew Wilkinson  
 Eric M. Kirsch  
 Gregory P. Lee  
 Alexis Maged  
 Wai Cheong Shum  
 Randall L.J. Yasny  
 Jason B. Mollin  
 Robert M. Pulford  
 Paul A. Craven  
 Maximilian C. Justicz  
 Adriano C. Piccinin  
 Patrick Tassin de Nonneville  
 Gabriel Perahia  
 Diego E. Ferro  
 David M. Inngs  
 James M. Karp  
 Chetan Bhandari  
 Edward B. Droesch  
 Timothy J. Talkington  
 Daniel J. Bingham  
 Sergei S. Stankovski  
 Jonathan R. Symonds  
 Kyu Sang Cho  
 Ji Hyung Lee  
 Gerald Messier  
 Steven Tulip  
 David R. Cukierman  
 Andrea Vella  
 Serge Marquie  
 Clarke D. Adams  
 Karl J. Robijns  
 Jeff R. Stolz  
 Timothy Callahan  
 Markus L. Aakko  
 Yotaro Agari  
 Julian C. Allen  
 Joanne L. Alma  
 Nicholas Alston  
 Quentin Andre  
 Alexandra J. Anido  
 Sergei Arsenyev

Aaron M. Arth  
 George Assaly  
 Arun J. Assumall  
 Victoria J. Attwood Scott  
 Ian T. Bailey  
 Vivek J. Bantwal  
 Michael H. Bartsch  
 Philip G. Beatty  
 Caroline R. Benton  
 Philip R. Berlinski  
 Neeti Bhalla  
 Brian W. Bolster  
 Timothy J. Bowler  
 Sharon A. Bradley  
 C. Kane Brenan  
 Kristin L. Breuss  
 Michael J. Buchanan  
 Donna Burns  
 Stephen P. Byrne, Jr.  
 Roberto Caccia  
 Francesco Cafagna  
 Michael A. Cagnassola  
 Alfredo A. Capote  
 Christian H. Carl  
 Jimmy R. Carlberg  
 Glen T. Casey  
 Chia-Lin Chang  
 Christian Channell  
 Westley D. Chapman  
 Eva Chau  
 Yves Checoury  
 David Chou  
 Thalia Chryssikou  
 Michael J. Civitella  
 Luke E. Clayton  
 Remi Colinmaire  
 Kathleen A. Connolly  
 John G. Creaton  
 Cecile Crochu  
 Gavin S. Da Cunha  
 Lauren Dang  
 Anne Marie B. Darling  
 Paul S. Davies  
 Andrew K. Davilman  
 Bruno P. De Kegel  
 Matthew P. DeFusco  
 Daniel Deng  
 Thomas Deng  
 Jeffrey L. Dodge  
 Jonathan G. Donne  
 William P. Douglas  
 Andrew J. Duke  
 Mary L. Dupay  
 Alessandro Dusi  
 Mark S. Edwards  
 Babak Eftekhari  
 Jonathan M. Egol  
 Akishige Eguchi  
 Halil Emecen  
 Andre Eriksson  
 Kazunobu Ezawa  
 Thomas D. Ferguson  
 David P. Ferris  
 Jonathan H. Fine  
 David A. Fox  
 Jay A. Friedman

Timothy Gallagher  
 Ramani Ganesh  
 Maria Paola Garbarino  
 Huntley Garriott  
 Belinda S. Gaynor  
 Maksim Gefler  
 Gabe E. Gelman  
 Jean-Christophe Germani  
 Donald G. Gervais, Jr.  
 Tamilla F. Ghodsi  
 Federico J. Gilly  
 Marc C. Gilly  
 John L. Glover, III  
 David J. Goldberg  
 Melissa Goldman  
 Edward J. Goldthorpe  
 Richard C. Govers  
 Bennett Grau  
 Bradley J. Gross  
 Franz A. Hall  
 Patrick P. Hargreaves  
 Arni G. Hauksson  
 Vicky M. Hayes  
 Michael L. Hensch  
 Steven P. Herrup  
 Ning Hong  
 Douglas Horlick  
 Pierre Hudry  
 Jonathan O. Hughes  
 Yuji Ito  
 Brian J. Jacoby  
 Andrius Jankunas  
 Dominique M. Jooris  
 Rajiv K. Kazilla  
 Brian A. Kane  
 Amna Karim  
 Vijay M. Karnani  
 Noriko Kawamura  
 Dirk-Jan J. Keijer  
 William P. Keirstead  
 Shuya Kekke  
 Prashant R. Khemka  
 Vivien Khoo  
 Tammy A. Kiely  
 Jisuk Kim  
 Lee Guan Kelvin Koh  
 Masafumi Koike  
 Tsui-Li Kok  
 Qing Ying Kong  
 Vanessa L. Koo  
 Satoshi Kubo  
 Jan K. Laubjerg  
 Eddie Siu Wah Law  
 Edward J. Lawrence  
 Kim M. Lazaroo  
 Scott L. Lebovitz  
 Geoffery Y.A. Lee  
 David A. Levy  
 Dirk L. Lievens  
 Philip G.W. Lindop  
 Michael W. Linse  
 David B. Lischer  
 Stephen I. Lucas  
 Patrick O. Luthi  
 Rory A. MacFarquhar  
 Whitney C. Magruder

# Managing Directors

As of April 1, 2009

†Members of Management Committee

\*Members of Partnership Committee

Suneil Mahindru  
 Christoffer L. Malmer  
 Monica M. Mandelli  
 Richard M. Manley  
 Joseph S. Mauro  
 Matthew D. McAskin  
 Matthew B. McClure  
 Christina M. McFarland  
 Carolyn E. McGuire  
 Joseph J. McNeila  
 Sandeep Mehta  
 Francesco Mele  
 Jack Mendelson  
 Xavier C. Menguy  
 Lance M. Meyerowich  
 Rodney B. Miller  
 Jason Moo  
 Karim Moussalem  
 Grant R. Moyer  
 Gersoni A. Munhoz  
 Michael Nachmani  
 Kazuya Nagasawa  
 Kazuma Naito  
 Rishi Nangalia  
 Allison F. Nathan  
 Dario Negri  
 Emmanuel P. Niogret  
 Chris Oberoi  
 Dimitri Offengenden  
 Jun Ohama  
 Gregory G. Olafson  
 Beverly L. O'Toole  
 Daniel A. Ottensofer  
 Edward S. Pallesen  
 Yanis Papagiannis  
 Dave S. Park  
 Anthony W. Pasquariello  
 Jignesh Patel  
 Nirubhan Pathmanabhan  
 Richard A. Peacock  
 Vincent Shen Peng  
 Antonio R. Pereira  
 Peter J. Perrone  
 James R. Peters  
 Marco Piccioni  
 James F. Powell  
 Luis Puchol-Plaza  
 Sumit Rajpal  
 Peggy D. Rawitt  
 Kathleen M. Redgate  
 Donald C. Reed  
 Mark G. Retik  
 James H. Reynolds  
 Sean D. Rice  
 Robert E. Ritchie  
 Scott M. Rofey  
 Jeroen Rombouts  
 Brice M. Rosenzweig  
 Denis R. Roux  
 John M. Ruth  
 Douglas L. Sacks  
 Vikram P. Sahu  
 Yann Samuelides  
 Laura D. Sanchez  
 Sunil Sanghai  
 Luke A. Sarsfield, III

Andrei M. Saunders  
 Richard A. Schafrann  
 Oliver Schiller  
 Martin A. Schneider  
 Gabriel T. Schwartz  
 Michael T. Seigne  
 Konstantin A. Shakhnovich  
 Richard Shannon  
 Wenbo Shao  
 Daniel A. Sharfman  
 Song Shen  
 Jonathan M. Sheridan  
 James Roger Francis Shipton  
 Faryar Shirzad  
 Connie J. Shoemaker  
 Anna K. Skoglund  
 Andrew J. Smith  
 Ronny Soemiro  
 Bing Song  
 Jonathan E. H. Sorrell  
 Bertram N. Spence  
 James Kin Kong Sun  
 Steve Sun  
 Aurora J. Swithenbank  
 Carl H. Taniguchi  
 Sulian M. Tay  
 Mark J. Taylor  
 Ryan J. Thall  
 Robert B. Thompson  
 Terence Ting  
 Jacquelyn G. Titus  
 Mark C. Toomey  
 Kenneth A. Topping  
 Pamela C. Torres  
 Ronald Trichon, Jr.  
 Padideh Nora Trojanow  
 Kenro Tsutsumi  
 Stellar K. Tucker  
 Peter van der Goes, Jr.  
 Damien R. Vanderwilt  
 Ram S. Venkateswaran  
 Christoph von Reiche  
 Elizabeth S. Wahab  
 Sherif J. Wahba  
 John M. Wang  
 Zhixue Josh Wang  
 Michael L. Warren  
 Haruko Watanabe  
 Russell J. Watson  
 Simon R. Watson  
 Vivien Webb Wong  
 Peter A. Weidman  
 Karl D. Wianecki  
 Gavin A. Wills  
 Steven D. Winegar  
 Kenneth Hong Kit Wong  
 Stephen T. C. Wong  
 Xin Xia  
 Shunichi Yamada  
 Kentaro Yamagishi  
 Raymond L. Yin  
 Ka Yan Wilfred Yiu  
 Hisaaki Yokoo  
 Hsin Yue Yong  
 Sergei Zhiltsov  
 George F. Travers

Vinit K. Sahni  
 Rafael I. de Felix  
 Mary Pang  
 Toshio Okumura  
 Andre Laport Ribeiro  
 Giuseppe Bivona  
 Joseph Chow  
 Beatriz Sanchez  
 Ramon Perez  
 Ricardo Mora  
 Joseph A. Stern  
 Hans-Alexander Graf von Sponeck  
 Ian H. Donaldson  
 Jeffrey L. Verschleiser  
 Jeffrey B. Andreski  
 Graeme C. Jeffery  
 Albert J. Cass, III  
 Hidefumi Fukuda  
 Matthew Malloy  
 Rony Jennings  
 Peeyush Misra  
 Ellen G. Cooper  
 Aniruddh Gupta  
 Neil C. Kearns  
 Jeffrey M. Scruggs  
 Joseph M. Spinelli  
 Teresa Teague  
 Ritsubun Koda  
 Atanas Bostandjiev  
 Antonio F. Esteves  
 Joshua Easterly  
 Kevin Shone  
 Caglayan Cetin  
 Aya Stark Hamilton  
 Alan Zagury  
 Mary Anne Choo  
 Daniel J. Rothman  
 Kaven Leung  
 Angelo Haritsis  
 Hiroyasu Oshima  
 Jami Rubin  
 Colin J. Greene  
 Ajay Sondhi  
 Philippe Challande  
 Marc d'Andlau  
 Lancelot M. Braunstein  
 Eric L. Hirschfield  
 Charles A. Irwin  
 Robert D. Boroujerdi  
 Christopher Pilot  
 Chong Lee Tan  
 Francesco Adilberti  
 Arthur Ambrose  
 Graham N. Ambrose  
 Christian H. Andersson  
 Steven Angel  
 Anna Gabriella C. Antici  
 Jason S. Armstrong  
 Gregory A. Asikainen  
 David J. Atkinson  
 Christopher T. Bae  
 Heather L. Beckman  
 Karim Bennani  
 David L. Berdon  
 Shomick D. Bhattacharya

David C. Bicarregui  
 Miguel A. Bilbao  
 Robert J. Biro  
 Matthias B. Bock  
 Jason H. Brauth  
 William Brennan  
 Justin M. Brickwood  
 Michael G. Broadbery  
 Adam B. Broder  
 Michael R. Brooke  
 Shoqat Bunglawala  
 Neil T. Callan  
 Anthony Campagna  
 Scott A. Carroll  
 David Castelblanco  
 Rishi Chadda  
 Thomas H. Chan  
 Michael L. Chandler  
 Toby J. Chapman  
 Omar J. Chaudhary  
 Hyung-Jin Chung  
 Giacomo Ciampolini  
 Samara P. Cohen  
 Stephanie E. Cohen  
 Richard Cohn  
 James M. Conti  
 David Coulson  
 James O. Coulton  
 Robert Crane  
 Nicholas T. Cullen, III  
 Rajesh R. Darak  
 Thomas J. Davis  
 Ann M. Dennison  
 Michael J. DesMarais  
 Sheetal Dhanuka  
 Pamela S. Dickstein  
 Yuichiro Eda  
 Robert W. Ehrhart  
 Eric Elbaz  
 Edward A. Emerson  
 Mark A. Emmins  
 James Fauset  
 Michael T. Feldman  
 Thomas J. Fennimore  
 Andrew B. Fontein  
 Sarah Forrest  
 Salvatore Fortunato  
 Sheara J. Fredman  
 Michael L. Freeborn  
 Thomas S. Friedberger  
 Jacques Gabillon  
 Christian Gaertner  
 April E. Galda  
 Dean M. Galligan  
 Matthew R. Gibson  
 Jeffrey M. Gido  
 Tyler E. Ginn  
 Nick V. Giovanni  
 Thomas H. Glanfield  
 Boon Leng Goh  
 Alexander S. Golten  
 Esteban T. Gorondi  
 Charles J. Graham  
 Eric S. Greenberg  
 Wade G. Griggs, III  
 Charles Gunawan



# Managing Directors

As of April 1, 2009

†Members of Management Committee

\*Members of Partnership Committee

Ralf Hafner  
Jeffrey D. Hamilton  
Christine M. Hamner  
Kathryn Hanna  
Joanne Hannaford  
Nicholas M. Harper  
Honora M. Harvey  
Takashi Hatanaka  
Jeffrey R. Houghton  
Bernhard Herdes  
Jason T. Herman  
Charles P. Himmelberg  
Timothy R. Hodge  
Russell W. Horwitz  
Ronald J. Howard  
Vivien Huang  
Russell E. Hutchinson  
Tetsuji Ichimori  
Elena Ivanova  
Tomohiro Iwata  
Vijay Iyengar  
Maria S. Jelescu  
Steve Jeneste  
Thomas F. Jessop  
Kara R. Johnston  
Denis Joly  
Eric S. Jordan  
D. Seth Kammerman  
Johannes A. Kaps  
Lauren Karp  
Anil C. Karpal  
Edward W. Kelly  
Robert W. Keogh  
Aasem G. Khalil  
Arlen Khodadadi  
Donough Kilmurray  
Lorence H. Kim  
Tobias Koester  
Adam M. Korn  
Paul Kornfeld  
Ewa Kozicz  
Ulrich R. Kratz  
Florence Kui  
Glen M. Kujawski  
Dheeraj Kunchala  
Michael E. Kurlander  
Jeffrey M. Laborde  
Cory H. Laing  
Meena K. Lakdawala  
Richard N. Lamming  
Francesca Lanza  
Sarah C. Lawlor  
Benjamin Leahy  
Timothy M. Leahy  
Dominic J. Lee  
Jason Lee  
Lakith R. Leelasena  
Edward K. Leh  
Philippe H. Lenoble  
Eugeny Levinzon  
David H. Loeb  
Ning Ma  
John G. Madsen  
Brian M. Margulies  
Michael C. J. Marsh  
Kim Mathew

David W. May  
Adam J. Mazur  
Ryan L. McCorvie  
Robert A. McEvoy  
William T. McIntire  
Christopher G. Mckey  
Christopher L. Mikosh  
Paul J. Miller  
Girish Mithran  
Yutaka Miura  
Joseph Montesano  
Juan Mora  
Jennifer L. Moyer  
David J. Mullane  
Eric D. Muller  
T. Clark Munnell, Jr.  
Guy A. Nachtoml  
Rohit Narang  
Jyothsna G. Natauri  
Jeffrey R. Nazzaro  
Carey Nemeth  
John M. O'Connell  
Kristin A. Olson  
Ashot A. Ordukhanyan  
Kevin W. Pamensky  
Nash Panchal  
Adam C. Peakes  
Ali Peera  
Tracey A. Perini  
Edward J. Perkin  
Jonathan G. Pierce  
Dhruv Piplani  
Marcelo D. Pizzimbono  
Dmitri Potishko  
Siddharth P. Prabhu  
Philip B. Prince  
M. C. Raazi  
Marc-Olivier Regulla  
Francois J. Rigou  
Stuart Riley  
Richard R. Robison  
Tami B. Rosen  
Santiago J. Rubin  
Howard H. Russell  
Natasha P. Sai  
Deeb A. Salem  
Christian D. Salomone  
Krishnan P. Sankaran  
Timothy K. Saunders, Jr.  
Peter Scheman  
Pedro E. Scherer  
Stephanie R. Schueppert  
Hugo P. Scott-Gall  
Gaurav Seth  
Kiran V. Shah Mr  
Raj Shah  
Roopesh K. Shah  
Takehisa Shimada  
Tomoya Shimizu  
Nameer A. Siddiqui  
David A. Sievers  
Brigit L. Simler  
David I. Simpson  
Jason E. Singer  
Ajay A. Singh  
Todd W. Slattery

Kevin J. Sofield  
David R. Spurr  
Scott A. Stanford  
Michael H. Stanley  
Matthew F. Stanton  
Haydn P. Stedman  
Umesh Subramanian  
Kathryn E. Sweeney  
Teppei Takanabe  
Troy S. Thornton  
Ben W. Thorpe  
Christine C. Tomas  
Matthew E. Tropp  
Mark C. Valentine  
Charles-Eduard van Rossum  
Mark A. Van Wyk  
Jonathan R. Vanica  
Rajesh Venkataramani  
Adrien Vesval  
John R. Vitha II  
Katherine M. Walker  
Yang Wang  
Edward P. Wasserman  
Brent D. Watson  
Nicole A. Weeldreyer  
John A. Weir  
Noah Y. Weisberger  
Ellis Whipple  
Matthew F. Wilhelm  
Pansy Piao Wong  
Yat Wai Wu  
Andrew P. Wyke  
Junji Yamamoto  
Seigo Yamasaki  
Xi Ye  
Daniel Yealland  
Susan Yung  
Maoqi Zhang  
Xiaoyin Zhang  
Helen Zhu  
Robert Allard  
Paul Ferrarese  
Alireza Zaimi  
Naosuke Fujita  
Matthew T. Kaiser