

BABSON

Stimulating Small Business Growth

Progress Report on Goldman Sachs 10,000 Small Businesses

Developed by Babson College

Report Summary

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This report focuses on the first nearly 1,300 small business owners to have completed the Goldman Sachs 10,000 Small Businesses program. The findings are based on information collected through the 10,000 Small Businesses measurement and evaluation system and presented in Stimulating Small Business Growth by Babson College. In order to understand the potential long-term impact, the program is committed to the rigorous tracking of outcomes from the time participants enter the program, through graduation and at regular intervals thereafter. The outcomes observed thus far have been encouraging with respect to program impact. Among many key learnings, data suggests that 10,000 Small Businesses graduates grew their revenue and increased their employee base in ways that outperform trends in the larger economy.

What is 10,000 Small Businesses

Launched in 2009, Goldman Sachs *10,000 Small Businesses* is a \$500 million initiative developed to help small businesses in the United States by providing entrepreneurs with an integrated program of practical business and management education, access to capital, and business support services. The program is based on recommendations from leading experts that greater access to this combination of education, capital and support services best addresses the barriers to growth. *10,000 Small Businesses* is designed to help business owners build and implement a plan to grow their businesses by increasing their revenues and spurring new job creation. To achieve this, the program includes a network of over 90 local and national partnerships. Overall, *10,000 Small Businesses* maintains a 99% graduation rate.

Program Impact

Only six months after graduating from the program, 44.8% of *10,000 Small Businesses* participants reported adding new jobs. Notably, this change occurred during a difficult economic period. To place this into the context of the U.S. economy, between July 2012 and July 2013, 18% of U.S. small businesses surveyed by the National Small Businesses Association reported increasing their number of employees. In addition, just six months after graduation, 63.7% of program participants increased their revenues. To again provide context, between July 2012 and July 2013, 37% of U.S. small businesses surveyed by the National Small Businesses Association reported increasing their revenues.

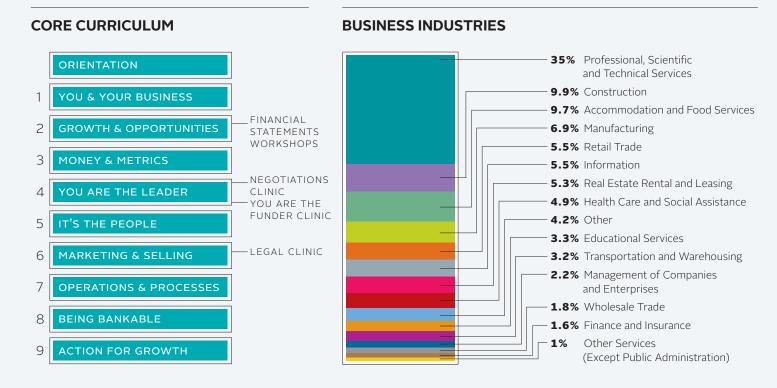
At the time of entering *10,000 Small Businesses*, 59% of those who had recently applied for capital had been approved for at least some funding. Six months after graduating from the program, this number had increased to 63%. While the approval rate perhaps only improved modestly, the average amount of funding received rose dramatically, by 258%, from \$287,180 to \$1,028,391.

Finally, fully 80% of program participants report one or more types of collaboration with their classmates by the time they graduate, including developing new business opportunities, contracting directly or providing referrals.

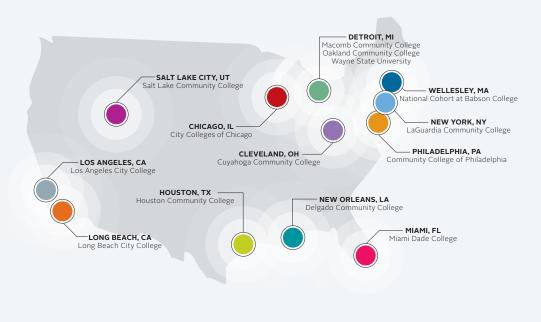
Based on these outcomes, Goldman Sachs *10,000 Small Businesses* is demonstrating the power of investing in small business owners; given the right mix of training and support, America's small businesses can grow their companies and create jobs in the communities where they live and work.

To see the full report, go to GS.com/10KSB.

About the 10,000 Small Businesses Program



10,000 SMALL BUSINESSES EDUCATION PROGRAM LOCATIONS



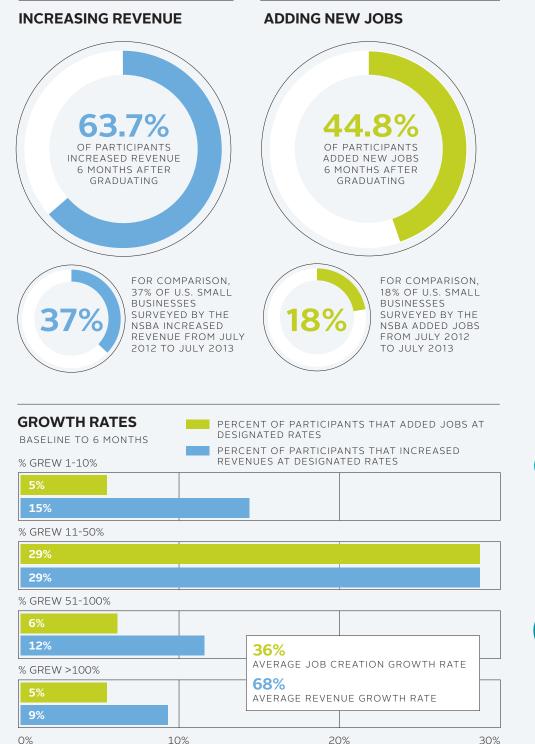
TOP CHALLENGE REPORTED BY BUSINESS OWNERS

FINDING & KEEPING CUST

FINANCING THEIR BUSINESS

DEVELOPING AND UPDATING A BUSINESS STRATEGY

Program Impact



ACCESS TO CAPITAL

FUNDING RECEIVED FROM BANKS BY GRADUATES

BEFORE PROGRAM

\$287,180



6 MONTHS AFTER GRADUATION

\$1,028,391

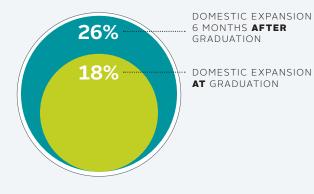
FUNDING INCREASED
258%
SIX MONTHS AFTER GRADUATION

80% of graduates collaborate with classmates

999% of business owners who enter *10ksb* finish the program

Behavioral Changes

MARKET EXPANSION



CLOSING THE GENDER SALARY GAP

FEMALE GRADUATES' AVERAGE SALARY RISES BY 12 PERCENTAGE POINTS RELATIVE TO MEN'S

AT START OF PROGRAM

WOMEN 80%
MEN

92%

6 MONTHS AFTER GRADUATION

WOMEN MEN

AFTER THE PROGRAM THE AVERAGE GENDER SALARY GAP IS REDUCED BY 60%

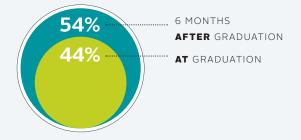
BETWEEN BASELINE AND 6 MONTHS **GREATER FLUENCY WITH FINANCIAL STATEMENTS** AFTER GRADUATION INCREASED USE OF 15% INCOME STATEMENTS INCREASED USE OF 32% BALANCE SHEETS INCREASED USE OF 23% CASH FLOW STATEMENTS INCREASED USE 41% OF BUDGETS INCREASE IN NUMBER OF PEOPLE 66% WHO USED FINANCIAL STATEMENTS FOR DECISION MAKING 20% 40% 60% 0% 80% 100%

PRODUCT OR SERVICE IMPROVEMENTS

PARTICIPANTS REPORTED LAUNCHING A NEW PRODUCT OR SERVICE



PARTICIPANTS IMPROVED THE QUALITY OF A PRODUCT OR SERVICE



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